



			Q2 2025				Q3 2025				FY 2025			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 13,132	€ 12,968	€ 13,342	15	€ 12,942	€ 12,699	€ 13,529	14	€ 53,073	€ 52,374	€ 54,443	15
	USA Net sales	in millions of \$	\$14,893	\$14,683	\$15,090	13	\$15,105	\$14,942	\$15,301	12	\$59,862	\$59,025	\$60,746	13
	USA Comparable sales growth excluding gas	in %	3.1%	2.4%	3.4%	15	2.6%	2.1%	3.0%	14	2.9%	2.4%	4.0%	15
	USA Underlying operating income	in millions of €	€ 578	€ 562	€ 593	15	€ 540	€ 513	€ 566	14	€ 2,278	€ 2,219	€ 2,315	15
	USA Underlying operating income	in millions of \$	\$656	\$639	\$670	10	\$633	\$612	\$665	10	\$2,565	\$2,515	\$2,617	11
	USA Underlying operating margin	in %	4.4%	4.3%	4.5%	15	4.2%	4.0%	4.4%	14	4.3%	4.2%	4.4%	15
Europe	Europe Net sales	in millions of €	€ 9,822	€ 9,711	€ 9,992	15	€ 9,545	€ 9,335	€ 9,731	14	€ 39,316	€ 38,751	€ 39,894	15
	Europe Comparable sales growth excluding gas	in %	3.8%	2.6%	6.4%	15	3.2%	1.8%	5.0%	14	3.4%	2.3%	4.6%	15
	Europe Underlying operating income	in millions of €	€ 366	€ 348	€ 384	15	€ 377	€ 347	€ 393	14	€ 1,519	€ 1,428	€ 1,576	15
	Europe Underlying operating margin	in %	3.7%	3.5%	3.9%	15	4.0%	3.7%	4.1%	14	3.9%	3.6%	4.0%	15
AD Group	Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 36)	(€ 45)	(€ 30)	15	(€ 37)	(€ 50)	(€ 32)	14	(€ 147)	(€ 185)	(€ 120)	15
Total Ahold Delhaize	Total Net sales	in millions of €	€ 22,954	€ 22,679	€ 23,334	15	€ 22,487	€ 22,073	€ 22,988	14	€ 92,388	€ 91,126	€ 94,294	15
	Total Operating income	in millions of €	€ 897	€ 860	€ 934	11	€ 873	€ 828	€ 909	10	€ 3,611	€ 3,501	€ 3,795	12
	Total Underlying operating income	in millions of €	€ 908	€ 885	€ 938	15	€ 881	€ 827	€ 912	14	€ 3,650	€ 3,531	€ 3,737	15
	Total Underlying operating margin	in %	4.0%	3.8%	4.1%	15	3.9%	3.7%	4.0%	14	4.0%	3.8%	4.0%	15
	Net financial expenses	in millions of €	€ 162	€ 147	€ 190	13	€ 162	€ 145	€ 187	12	€ 632	€ 581	€ 725	15
	Income taxes	in millions of €	€ 166	€ 149	€ 175	13	€ 160	€ 141	€ 168	12	€ 671	€ 621	€ 704	15
	Underlying income from continuing operations	in millions of €	€ 584	€ 567	€ 606	12	€ 571	€ 538	€ 596	12	€ 2,356	€ 2,282	€ 2,417	14
	Net income	in millions of €	€ 570	€ 499	€ 631	11	€ 564	€ 508	€ 626	10	€ 2,316	€ 2,178	€ 2,410	13
	Underlying Basic EPS from continuing operations	in €	€ 0.64	€ 0.62	€ 0.67	11	€ 0.63	€ 0.59	€ 0.66	10	€ 2.62	€ 2.54	€ 2.68	13
	Underlying Diluted EPS from continuing operations	in €	€ 0.64	€ 0.62	€ 0.66	11	€ 0.63	€ 0.59	€ 0.66	10	€ 2.61	€ 2.54	€ 2.67	13
	Dividend per common share	in €									€ 1.17	€ 1.04	€ 1.21	14
	€/\$ exchange rate		1.13	1.13	1.14	14	1.17	1.13	1.18	13	1.13	1.11	1.13	13
	Capex	in millions of €									€ 2,573	€ 2,375	€ 2,750	14
	Free cash flow	in millions of €									€ 2,189	€ 2,090	€ 2,268	14

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