



1 year

Better Together

Proud family of great local brands

50 million customers every week

> 6,500 stores

11 countries

21 brands

FOOD LION

StopsShop

GIANT

GIANT

MARTINS

Giant

Peapod

bfresh

Albert Heijn

ALDI

Eros

GallaGall

bol.com

albert

MAXI

Tempo

Βασιλόπουλος

ENA FOOD

ALDI

pingo doce

INDO

Our purpose

Together, we build great local brands, bringing fresh inspiration every day

43 distribution centers

Growing for customers*

8 million online customers

35,751,259 orders fulfilled

484 pick-up points

€2.3B online sales**

521,971,578 items shipped

10 different store formats

>30 million loyalty program members

72% of total food waste recycled

45% average own-brand penetration

Nurturing new connections

370,000 associates

New Code of Ethics



Caring for communities

Proud member of Dow Jones Sustainability Index

45% target healthy own-brand food sales in 2020

50,000 tons of food donated to hunger relief organizations

Building our future

Delivering net synergies of €500 million in 2019

Retail Business Services established to support brands in the U.S.



IT investing in the future

Roots going back 150 years

Thank you for a great first year



*FY 2016

**FY 2016 net consumer online sales