Ahold Delhaize

			Q3 2025				Q4 2025				FY 2025			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 12,869	€ 12,774	€ 12,981	13	€ 12,967	€ 12,744	€ 13,168	12	€ 52,894	€ 52,458	€ 53,120	12
	USA Net sales	in millions of $	$15,027	$14,928	$15,169	12	$15,132	$14,957	$15,255	11	$59,663	$59,055	$59,863	11
	USA Comparable sales growth excluding gas	in %	2.5%	1.8%	3.0%	14	2.8%	2.1%	3.4%	13	2.9%	2.5%	3.2%	13
	USA Underlying operating income	in millions of €	€ 532	€ 514	€ 556	13	€ 546	€ 530	€ 559	12	€ 2,258	€ 2,230	€ 2,297	12
	USA Underlying operating income	in millions of $	$621	$599	$650	9	$635	$625	$657	9	$2,542	$2,500	$2,595	10
	USA Underlying operating margin	in %	4.1%	4.0%	4.3%	14	4.2%	4.0%	4.4%	13	4.3%	4.2%	4.3%	13
Europe	Europe Net sales	in millions of €	€ 9,611	€ 9,489	€ 9,812	13	€ 10,646	€ 10,466	€ 11,010	12	€ 39,540	€ 39,249	€ 40,045	12
	Europe Comparable sales growth excluding gas	in %	3.7%	2.3%	5.0%	14	3.8%	2.0%	5.0%	13	4.0%	3.2%	4.7%	13
	Europe Underlying operating income	in millions of €	€ 372	€ 351	€ 385	13	€ 456	€ 432	€ 474	12	€ 1,520	€ 1,491	€ 1,549	12
	Europe Underlying operating margin	in %	3.9%	3.7%	4.0%	14	4.3%	4.0%	4.5%	13	3.8%	3.8%	3.9%	13
AD Group	Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 38)	(€ 50)	(€ 32)	14	(€ 38)	(€ 50)	(€ 30)	13	(€ 139)	(€ 165)	(€ 120)	13
Total Ahold Delhaize	Total Net sales	in millions of €	€ 22,480	€ 22,285	€ 22,793	13	€ 23,613	€ 23,373	€ 23,956	12	€ 92,471	€ 92,052	€ 93,007	12
	Total Operating income	in millions of €	€ 853	€ 818	€ 881	9	€ 960	€ 941	€ 1,011	8	€ 3,555	€ 3,533	€ 3,633	8
	Total Underlying operating income	in millions of €	€ 866	€ 829	€ 884	13	€ 964	€ 932	€ 1,002	12	€ 3,645	€ 3,566	€ 3,735	12
	Total Underlying operating margin	in %	3.9%	3.7%	3.9%	13	4.1%	4.0%	4.2%	12	3.9%	3.9%	4.0%	12
	Net financial expenses	in millions of €	€ 164	€ 156	€ 182	12	€ 161	€ 139	€ 168	10	€ 641	€ 598	€ 672	12
	Income taxes	in millions of €	€ 154	€ 144	€ 163	11	€ 179	€ 172	€ 190	9	€ 653	€ 628	€ 680	11
	Underlying income from continuing operations	in millions of €	€ 557	€ 542	€ 572	12	€ 629	€ 606	€ 650	10	€ 2,346	€ 2,302	€ 2,389	12
	Net income	in millions of €	€ 542	€ 520	€ 555	8	€ 619	€ 606	€ 647	8	€ 2,277	€ 2,240	€ 2,354	9
	Underlying Basic EPS from continuing operations	in €	€ 0.62	€ 0.61	€ 0.63	8	€ 0.71	€ 0.68	€ 0.73	8	€ 2.61	€ 2.56	€ 2.64	9
	Underlying Diluted EPS from continuing operations	in €	€ 0.62	€ 0.60	€ 0.63	10	€ 0.70	€ 0.68	€ 0.73	8	€ 2.60	€ 2.55	€ 2.63	10
	Dividend per common share	in €									€ 1.18	€ 1.04	€ 1.21	12
	€/$ exchange rate		1.17	1.17	1.17	12	1.17	1.16	1.18	10	1.13	1.12	1.13	11
	Capex	in millions of €									€ 2,550	€ 2,390	€ 2,637	10
	Free cash flow	in millions of €									€ 2,174	€ 1,933	€ 2,318	13