

|                       |   |                   | Q4 2023   |           |           |             | FY2023    |          |          |             | FY2024    |          |          |             |
|-----------------------|---|-------------------|-----------|-----------|-----------|-------------|-----------|----------|----------|-------------|-----------|----------|----------|-------------|
|                       |   |                   | Consensus | Min       | Max       | # estimates | Consensus | Min      | Max      | # estimates | Consensus | Min      | Max      | # estimates |
| USA                   | USA Net sales                                     | in millions of €  | € 13,892  | € 13,568  | € 14,219  | 18          | € 54,571  | € 54,003 | € 54,941 | 18          | € 54,563  | € 53,238 | € 56,421 | 18          |
|                       | USA Net sales                                     | in millions of \$ | \$ 14,926 | \$ 14,602 | \$ 15,142 | 17          | \$59,027  | \$58,711 | \$59,170 | 17          | \$59,217  | \$57,955 | \$60,617 | 17          |
|                       | USA Comparable sales growth excluding gasoline    | in %              | -1.1%     | -3.8%     | 0.0%      | 18          | 2.2%      | 1.0%     | 2.7%     | 18          | 0.8%      | -0.7%    | 2.0%     | 18          |
|                       | USA Underlying operating income                   | in millions of €  | € 620     | € 577     | € 647     | 18          | € 2,456   | € 2,415  | € 2,485  | 18          | € 2,412   | € 2,272  | € 2,598  | 18          |
|                       | USA Underlying operating income                   | in millions of \$ | \$ 660    | \$ 621    | \$ 693    | 13          | \$2,653   | \$2,611  | \$2,714  | 13          | \$2,595   | \$2,471  | \$2,744  | 13          |
|                       | USA Underlying Operating Margin                   | in %              | 4.5%      | 4.2%      | 4.7%      | 18          | 4.5%      | 4.4%     | 4.6%     | 18          | 4.4%      | 4.2%     | 4.7%     | 18          |
| Europe                | Europe Net sales                                  | in millions of €  | € 9,041   | € 8,928   | € 9,166   | 18          | € 33,999  | € 33,833 | € 35,024 | 18          | € 35,293  | € 34,297 | € 36,926 | 18          |
|                       | Europe Comparable sales growth                    | in %              | 5.1%      | 4.3%      | 6.0%      | 18          | 6.0%      | 2.0%     | 6.8%     | 18          | 2.7%      | 1.8%     | 3.3%     | 18          |
|                       | Europe Underlying operating income                | in millions of €  | € 342     | € 324     | € 371     | 18          | € 1,134   | € 1,107  | € 1,296  | 18          | € 1,280   | € 1,121  | € 1,443  | 18          |
|                       | Europe Underlying operating margin                | in %              | 3.8%      | 3.6%      | 4.1%      | 18          | 3.3%      | 3.3%     | 3.7%     | 18          | 3.6%      | 3.2%     | 4.0%     | 18          |
| Global Support Office | Underlying operating loss (including insurance)   | in millions of €  | (€ 47)    | (€ 57)    | (€ 25)    | 18          | (€ 65)    | (€ 139)  | (€ 39)   | 18          | (€ 139)   | (€ 213)  | (€ 55)   | 18          |
| Total Ahold Delhaize  | Total Net sales                                   | in millions of €  | € 22,934  | € 22,616  | € 23,335  | 18          | € 88,570  | € 88,243 | € 89,027 | 18          | € 89,856  | € 87,894 | € 91,695 | 18          |
|                       | Total Operating income                            | in millions of €  | € 830     | € 414     | € 1,261   | 16          | € 3,088   | € 2,585  | € 3,587  | 16          | € 3,511   | € 3,330  | € 3,792  | 15          |
|                       | Total Underlying operating income                 | in millions of €  | € 913     | € 855     | € 946     | 18          | € 3,525   | € 3,462  | € 3,587  | 18          | € 3,553   | € 3,330  | € 3,792  | 18          |
|                       | Total Underlying operating margin                 | in %              | 4.0%      | 3.8%      | 4.1%      | 18          | 4.0%      | 3.9%     | 4.0%     | 18          | 4.0%      | 3.7%     | 4.1%     | 18          |
|                       | Net financial expenses                            | in millions of €  | € 144     | € 70      | € 188     | 17          | € 549     | € 319    | € 606    | 18          | € 578     | € 158    | € 738    | 18          |
|                       | Income taxes                                      | in millions of €  | € 151     | € 71      | € 231     | 17          | € 539     | € 423    | € 714    | 18          | € 594     | € 143    | € 702    | 18          |
|                       | Underlying income from continuing operations      | in millions of €  | € 579     | € 388     | € 652     | 15          | € 2,325   | € 1,811  | € 2,406  | 17          | € 2,339   | € 2,201  | € 2,529  | 17          |
|                       | Net income  | in millions of €  | € 550     | € 197     | € 860     | 16          | € 2,039   | € 1,621  | € 2,406  | 17          | € 2,320   | € 2,080  | € 2,559  | 17          |
|                       | Underlying Basic EPS from continuing operations   | in €              | € 0.62    | € 0.46    | € 0.69    | 15          | € 2.45    | € 2.24   | € 2.50   | 15          | € 2.51    | € 2.33   | € 2.72   | 15          |
|                       | Underlying Diluted EPS from continuing operations | in €              | € 0.62    | € 0.46    | € 0.68    | 16          | € 2.46    | € 2.43   | € 2.58   | 16          | € 2.53    | € 2.32   | € 2.87   | 16          |
|                       | Dividend per common share                         | in €              |           |           |           |             | € 1.09    | € 0.99   | € 1.13   | 16          | € 1.10    | € 0.71   | € 1.19   | 16          |
|                       | €/€ exchange rate                                 |                   | € 1.07    | € 1.05    | € 1.09    | 16          | € 1.08    | € 1.07   | € 1.10   | 16          | € 1.09    | € 1.05   | € 1.10   | 16          |
|                       | Capex   | in millions of €  |           |           |           |             | € 2,342   | € 1,988  | € 2,479  | 16          | € 2,514   | € 2,349  | € 2,705  | 16          |
|                       | Free cash flow                                    | in millions of €  |           |           |           |             | € 2,341   | € 2,217  | € 2,488  | 17          | € 2,044   | € 1,543  | € 2,495  | 17          |

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