



			Q1 2025				Q2 2025				FY 2025			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 13,794	€ 13,575	€ 14,179	17	€ 13,470	€ 13,030	€ 14,209	16	€ 54,837	€ 53,165	€ 58,379	17
	USA Net sales	in millions of \$	\$14,493	\$14,335	\$14,735	15	\$14,753	\$14,570	\$15,072	14	\$59,310	\$58,162	\$60,480	15
	USA Comparable sales growth excluding gas	in %	1.9%	1.1%	2.5%	17	2.1%	1.5%	3.0%	16	2.1%	1.5%	3.6%	17
	USA Underlying operating income	in millions of €	€ 600	€ 573	€ 632	17	€ 594	€ 532	€ 619	16	€ 2,356	€ 2,256	€ 2,510	17
	USA Underlying operating income	in millions of \$	\$627	\$593	\$645	12	\$650	\$583	\$675	12	\$2,538	\$2,397	\$2,628	13
	USA Underlying operating margin	in %	4.4%	4.1%	4.6%	17	4.4%	4.0%	4.6%	16	4.3%	4.0%	4.4%	17
Europe	Europe Net sales	in millions of €	€ 9,252	€ 8,733	€ 9,525	17	€ 9,659	€ 9,036	€ 9,899	16	€ 38,801	€ 36,172	€ 39,720	17
	Europe Comparable sales growth excluding gas	in %	2.4%	1.2%	3.0%	17	2.1%	0.6%	3.0%	16	2.3%	1.0%	3.2%	17
	Europe Underlying operating income	in millions of €	€ 306	€ 294	€ 329	17	€ 360	€ 351	€ 379	16	€ 1,484	€ 1,414	€ 1,524	17
	Europe Underlying operating margin	in %	3.3%	3.2%	3.5%	17	3.7%	3.6%	3.9%	16	3.8%	3.7%	3.9%	17
AD Group	Underlying operating income (loss) (including insurance activities)	in millions of €	(€ 41)	(€ 53)	(€ 17)	17	(€ 36)	(€ 50)	(€ 18)	16	(€ 150)	(€ 200)	(€ 100)	17
Total Ahold Delhaize	Total Net sales	in millions of €	€ 23,047	€ 22,632	€ 23,469	17	€ 23,129	€ 22,644	€ 23,671	16	€ 93,638	€ 91,917	€ 97,544	17
	Total Operating income	in millions of €	€ 850	€ 818	€ 913	15	€ 905	€ 840	€ 963	14	€ 3,458	€ 818	€ 3,860	16
	Total Underlying operating income	in millions of €	€ 865	€ 845	€ 893	16	€ 917	€ 840	€ 956	15	€ 3,692	€ 3,573	€ 3,832	17
	Total Underlying operating margin	in %	3.8%	3.7%	3.8%	16	4.0%	3.7%	4.1%	15	3.9%	3.8%	4.0%	17
	Net financial expenses	in millions of €	€ 159	€ 142	€ 189	15	€ 162	€ 148	€ 191	14	€ 637	€ 581	€ 763	17
	Income taxes	in millions of €	€ 156	€ 139	€ 166	15	€ 167	€ 153	€ 178	14	€ 654	€ 445	€ 714	17
	Underlying income from continuing operations	in millions of €	€ 554	€ 530	€ 585	14	€ 599	€ 573	€ 627	14	€ 2,408	€ 2,308	€ 2,548	16
	Net income	in millions of €	€ 540	€ 499	€ 600	13	€ 580	€ 499	€ 643	12	€ 2,361	€ 2,186	€ 2,548	15
	Underlying Basic EPS from continuing operations	in €	€ 0.61	€ 0.58	€ 0.64	11	€ 0.66	€ 0.63	€ 0.69	10	€ 2.69	€ 2.58	€ 2.86	14
	Underlying Diluted EPS from continuing operations	in €	€ 0.60	€ 0.58	€ 0.64	14	€ 0.66	€ 0.63	€ 0.69	13	€ 2.68	€ 2.58	€ 2.86	17
	Dividend per common share	in €									€ 1.19	€ 1.13	€ 1.24	15
	€/€ exchange rate		1.05	1.04	1.06	13	1.10	1.04	1.13	12	1.08	1.04	1.11	14
	Capex	in millions of €									€ 2,602	€ 2,427	€ 2,706	15
Free cash flow	in millions of €									€ 2,209	€ 2,007	€ 2,376	16	

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